



Coastside County Water District

Monthly Budget Report

Account Summary

For Fiscal: 2024-2025 Period Ending: 04/30/2025

		April Budget	April Activity	Variance Favorable (Unfavorable)	Percent Variance	YTD Budget	YTD Activity	Variance Favorable (Unfavorable)	Percent Variance	Total Budget
Revenue										
RevType: 1 - Operating										
1-4120-00	Water Revenue	1,194,000.00	1,090,065.42	-103,934.58	-8.70%	11,351,000.00	11,162,094.46	-188,905.54	-1.66%	14,145,409.00
	Total RevType: 1 - Operating:	1,194,000.00	1,090,065.42	-103,934.58	-8.70%	11,351,000.00	11,162,094.46	-188,905.54	-1.66%	14,145,409.00
RevType: 2 - Non-Operating										
1-4170-00	Water Taken From Hydrants	3,000.00	3,290.29	290.29	9.68%	42,500.00	59,234.24	16,734.24	39.37%	52,000.00
1-4180-00	Late Notice - 10% Penalty	8,400.00	7,096.63	-1,303.37	-15.52%	83,200.00	86,150.22	2,950.22	3.55%	100,000.00
1-4230-00	Service Connections	1,300.00	596.59	-703.41	-54.11%	12,400.00	6,392.93	-6,007.07	-48.44%	15,000.00
1-4920-00	Interest Earned	19,000.00	65,551.48	46,551.48	245.01%	265,000.00	525,157.53	260,157.53	98.17%	300,000.00
1-4930-00	Tax Apportionments/County Checks	334,000.00	380,894.90	46,894.90	14.04%	972,000.00	1,073,511.44	101,511.44	10.44%	1,092,000.00
1-4950-00	Miscellaneous Income	400.00	42.52	-357.48	-89.37%	4,000.00	11,998.47	7,998.47	199.96%	5,000.00
1-4955-00	Cell Site Lease Income	16,930.00	19,536.84	2,606.84	15.40%	169,120.00	193,168.72	24,048.72	14.22%	203,000.00
1-4965-00	ERAF Refund - County Taxes	0.00	0.00	0.00	0.00%	600,000.00	698,690.23	98,690.23	16.45%	600,000.00
	Total RevType: 2 - Non-Operating:	383,030.00	477,009.25	93,979.25	24.54%	2,148,220.00	2,654,303.78	506,083.78	23.56%	2,367,000.00
	Total Revenue:	1,577,030.00	1,567,074.67	-9,955.33	-0.63%	13,499,220.00	13,816,398.24	317,178.24	2.35%	16,512,409.00
Expense										
ExpType: 1 - Operating										
1-5130-00	Water Purchased	214,231.00	193,642.20	20,588.80	9.61%	2,115,310.00	2,193,747.21	-78,437.21	-3.71%	2,587,024.00
1-5230-00	Nunes T P Pump Expense	6,000.00	4,663.13	1,336.87	22.28%	53,550.00	52,230.37	1,319.63	2.46%	65,550.00
1-5231-00	CSP Pump Station Pump Expense	50,000.00	16,645.66	33,354.34	66.71%	400,000.00	296,830.49	103,169.51	25.79%	500,000.00
1-5232-00	Other Trans. & Dist Pump Expense	2,690.00	2,218.64	471.36	17.52%	25,670.00	25,551.63	118.37	0.46%	31,050.00
1-5233-00	Pilarcitos Canyon Pump Expense	2,800.00	1,177.66	1,622.34	57.94%	75,450.00	68,817.19	6,632.81	8.79%	79,350.00
1-5234-00	Denniston T P Pump Expense	5,000.00	9,482.81	-4,482.81	-89.66%	90,000.00	57,619.55	32,380.45	35.98%	102,350.00
1-5242-00	CSP Pump Station Operations	1,000.00	937.34	62.66	6.27%	10,800.00	7,951.94	2,848.06	26.37%	13,000.00
1-5243-00	CSP Pump Station Maintenance	4,000.00	23,991.99	-19,991.99	-499.80%	37,000.00	43,811.20	-6,811.20	-18.41%	45,000.00
1-5246-00	Nunes T P Operations - General	9,000.00	168.55	8,831.45	98.13%	89,000.00	58,219.15	30,780.85	34.59%	109,000.00
1-5247-00	Nunes T P Maintenance	12,000.00	21,311.31	-9,311.31	-77.59%	111,000.00	143,943.23	-32,943.23	-29.68%	135,000.00
1-5248-00	Denniston T P Operations-General	7,000.00	459.37	6,540.63	93.44%	64,000.00	30,366.62	33,633.38	52.55%	78,000.00
1-5249-00	Denniston T.P. Maintenance	14,000.00	10,604.79	3,395.21	24.25%	137,000.00	117,241.56	19,758.44	14.42%	165,000.00
1-5250-00	Laboratory Expenses	7,000.00	6,875.46	124.54	1.78%	67,000.00	83,853.60	-16,853.60	-25.15%	81,000.00
1-5260-00	Maintenance - General	35,000.00	9,313.97	25,686.03	73.39%	350,000.00	241,462.95	108,537.05	31.01%	421,000.00
1-5261-00	Maintenance - Well Fields	0.00	0.00	0.00	0.00%	50,000.00	109,697.23	-59,697.23	-119.39%	50,000.00
1-5263-00	Uniforms	1,000.00	0.00	1,000.00	100.00%	12,700.00	14,728.75	-2,028.75	-15.97%	14,700.00
1-5318-00	Studies/Surveys/Consulting	15,000.00	11,838.00	3,162.00	21.08%	120,000.00	71,644.05	48,355.95	40.30%	160,000.00
1-5321-00	Water Resources	1,700.00	1,741.57	-41.57	-2.45%	16,600.00	4,390.70	12,209.30	73.55%	20,000.00

Monthly Budget Report

For Fiscal: 2024-2025 Period Ending: 04/30/2025

		April	April	Variance	Percent			Variance	Percent	
		Budget	Activity	Favorable	Variance	YTD	YTD	Favorable	Variance	Total Budget
				(Unfavorable)		Budget	Activity	(Unfavorable)		
1-5322-00	Community Outreach	5,000.00	15,464.00	-10,464.00	-209.28%	55,000.00	42,991.66	12,008.34	21.83%	68,000.00
1-5381-00	Legal	9,600.00	9,572.25	27.75	0.29%	96,700.00	203,888.33	-107,188.33	-110.85%	116,000.00
1-5382-00	Engineering	7,500.00	6,927.78	572.22	7.63%	75,000.00	114,356.95	-39,356.95	-52.48%	90,000.00
1-5383-00	Financial Services	0.00	0.00	0.00	0.00%	22,150.00	16,305.00	5,845.00	26.39%	24,150.00
1-5384-00	Computer Services	31,000.00	28,055.26	2,944.74	9.50%	313,000.00	315,108.66	-2,108.66	-0.67%	375,000.00
1-5410-00	Salaries/Wages-Administration	123,472.00	113,438.70	10,033.30	8.13%	1,217,879.00	1,142,258.34	75,620.66	6.21%	1,459,211.00
1-5411-00	Salaries & Wages - Field	177,141.00	137,724.71	39,416.29	22.25%	1,747,251.00	1,619,846.74	127,404.26	7.29%	2,093,480.00
1-5420-00	Payroll Tax Expense	21,526.00	19,204.29	2,321.71	10.79%	212,328.00	188,207.34	24,120.66	11.36%	254,404.00
1-5435-00	Employee Medical Insurance	46,431.00	40,994.06	5,436.94	11.71%	427,974.00	401,416.25	26,557.75	6.21%	520,835.00
1-5436-00	Retiree Medical Insurance	5,561.00	6,351.03	-790.03	-14.21%	51,284.00	57,058.46	-5,774.46	-11.26%	62,407.00
1-5440-00	Employees Retirement Plan	58,985.00	54,487.19	4,497.81	7.63%	589,850.00	553,739.84	36,110.16	6.12%	707,803.00
1-5445-00	Supplemental Retirement 401a	0.00	0.00	0.00	0.00%	0.00	0.00	0.00	0.00%	38,016.00
1-5510-00	Motor Vehicle Expense	8,130.00	5,933.53	2,196.47	27.02%	78,720.00	49,534.11	29,185.89	37.08%	95,000.00
1-5620-00	Office & Billing Expenses	35,000.00	45,779.57	-10,779.57	-30.80%	348,000.00	322,952.39	25,047.61	7.20%	418,000.00
1-5625-00	Meetings / Training / Seminars	4,400.00	4,680.47	-280.47	-6.37%	43,500.00	38,489.58	5,010.42	11.52%	52,300.00
1-5630-00	Insurance	18,600.00	24,939.25	-6,339.25	-34.08%	171,600.00	232,151.73	-60,551.73	-35.29%	209,000.00
1-5687-00	Membership, Dues, Subscript.	18,333.00	16,765.41	1,567.59	8.55%	112,080.00	101,739.75	10,340.25	9.23%	125,000.00
1-5688-00	Election Expenses	0.00	0.00	0.00	0.00%	30,000.00	0.00	30,000.00	100.00%	30,000.00
1-5689-00	Labor Relations	500.00	0.00	500.00	100.00%	5,000.00	0.00	5,000.00	100.00%	6,000.00
1-5700-00	San Mateo County Fees	2,750.00	990.00	1,760.00	64.00%	27,500.00	15,178.26	12,321.74	44.81%	33,000.00
1-5705-00	State Fees	1,600.00	5,437.25	-3,837.25	-239.83%	50,600.00	44,728.39	5,871.61	11.60%	50,600.00
1-5910-00	Loss/gain on disposal of assets	0.00	0.00	0.00	0.00%	0.00	-15,000.00	15,000.00	0.00%	0.00
Total ExpType: 1 - Operating:		962,950.00	851,817.20	111,132.80	11.54%	9,500,496.00	9,067,059.20	433,436.80	4.56%	11,485,230.00
ExpType: 4 - Capital Related										
1-5715-00	Debt Service/CIEDB 11-099	0.00	0.00	0.00	0.00%	335,173.00	335,172.75	0.25	0.00%	335,173.00
1-5716-00	Debt Service/CIEDB 2016	0.00	0.00	0.00	0.00%	321,412.00	321,412.10	-0.10	0.00%	321,412.00
1-5717-00	Debt Service-Chase Bank - 2018 Loan	0.00	0.00	0.00	0.00%	432,821.00	432,821.13	-0.13	0.00%	432,821.00
1-5718-00	Debt Service-First Foundation Bank - 20...	0.00	0.00	0.00	0.00%	417,434.00	417,434.08	-0.08	0.00%	417,434.00
Total ExpType: 4 - Capital Related:		0.00	0.00	0.00	0.00%	1,506,840.00	1,506,840.06	-0.06	0.00%	1,506,840.00
Total Expense:		962,950.00	851,817.20	111,132.80	11.54%	11,007,336.00	10,573,899.26	433,436.74	3.94%	12,992,070.00
Report Total:		614,080.00	715,257.47	101,177.47		2,491,884.00	3,242,498.98	750,614.98		3,520,339.00

**COASTSIDE COUNTY WATER DISTRICT
MONTHLY INVESTMENT REPORT
April 30, 2025**

<u>RESERVE BALANCES</u>	Current Year as of 4/30/2025	Prior Year as of 4/30/2024
CAPITAL AND OPERATING RESERVE	\$19,144,414.39	\$12,565,897.13
RATE STABILIZATION RESERVE	\$250,000.00	\$250,000.00
TOTAL DISTRICT RESERVES	\$19,394,414.39	\$12,815,897.13

ACCOUNT DETAIL

ACCOUNTS WITH TRI COUNTIES BANK		
CHECKING ACCOUNT	\$2,094,550.41	\$1,412,147.10
CSP T & S ACCOUNT	\$717,109.37	\$232,428.63
MONEY MARKET (CARTER HILL - DN TANK FINANCING)	\$7,078,744.57	\$19,808.88
LOCAL AGENCY INVESTMENT FUND (LAIF) BALANCE	\$9,503,210.04	\$11,150,712.52
DISTRICT CASH ON HAND	\$800.00	\$800.00
TOTAL ACCOUNT BALANCES	\$19,394,414.39	\$12,815,897.13

This report is in conformity with CCWD's Investment Policy.

COASTSIDE COUNTY WATER DISTRICT
CAPITAL IMPROVEMENT PROJECTS - STATUS REPORT
FISCAL YEAR TO DATE 2024/2025 - April 30, 2025

4/30/2025

5/9/2025

* Approved June 2024

Status	Approved* CIP Budget FY24/25	Actual To Date FY24/25	Projected FY24/25	Variance vs. Budget	% Completed	Project Status/ Comments
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Equipment Purchases & Replacement

06-03	SCADA/Telemetry/Electrical Controls Replacement	ongoing	\$ 50,000			\$ 50,000	n/a	
99-02	Vehicle Fleet Replacement	ongoing	\$ 50,000	\$ 44,694	\$ 44,694	\$ 5,306	100%	

Facilities & Maintenance

09-09	Fire Hydrant Replacement	ongoing	\$ 140,000	\$ 162,516	\$ 162,516	\$ (22,516)	100%	
23-13	Pilarcitos Canyon Culvert Replacement	in design	\$ 400,000	\$ 57,311	\$ 150,000	\$ 250,000	0%	Engineering and environmental permitting in process
99-01	Meters	ongoing	\$ 10,000		\$ 10,000	\$ -	n/a	

Pipeline Projects

14-01/23-10	Highway 92 Potable Water Pipeline Emergency Restoration Project	Construction	\$ 3,000,000	\$1,429,724	\$ 1,900,000	\$ 1,100,000	60%	Awarded January 2025; construction to occur March-July 2025
21-01	Pipeline Replacement Projects: Alcatraz and Santa Cruz Aves/Redondo Beach Loop/Ocean Colony	In design	\$ 400,000	\$ 11,269	\$ 25,000	\$ 375,000	0%	Postponed to FY2026-27

Pump Stations / Tanks / Wells

21-07	Carter Hill Tank Improvement Project	Construction	\$ 4,000,000	\$2,249,876	\$ 4,000,000	\$ -	18%	
16-08	Denniston Well Field Replacements	TBD	\$ 450,000		\$ -	\$ 450,000	0%	Delayed - Efforts are being directed to the Pilarcitos Wells in FY2025 and FY2026
23-11	CSP Screens - Intake Valves/Treatability Study	Feasibility	\$ 50,000			\$ 50,000	0%	
19-05	Tanks - THM Control	Ongoing	\$ 50,000	\$ 21,700	\$ 21,700	\$ 28,300	100%	

Water Supply Development

14-25	San Vicente/Denniston Water Supply Development	ongoing	\$ 2,000,000	\$ 243,657	\$ 300,000	\$ 1,700,000	n/a	Construction delayed to FY2026
25-02	Denniston Sluice Gates	TBD	\$ 50,000			\$ 50,000	0%	

Water Treatment Plants

23-05	Sodium Hypochlorite Generator Replacement (Nunes)	Construction	\$ 200,000	\$ 174,449	\$ 200,000	\$ -	90%	
23-06	Existing Sedimentation Basin Rehabilitation	TBD	\$ 300,000			\$ 300,000	0%	design planned in FY2026

UNSCHEDULED/NEW CIP ITEMS FOR CURRENT FISCAL YEAR 2024/2025

25-01	Nunes Water Treatment Plant Paving Project	Construction		\$ 351,341	\$ 351,341	\$ (351,341)	100%	
25-04	Nunes Water Treatment Plant Roof Replacement	Construction		\$ 184,800	\$ 184,800	\$ (184,800)	100%	
23-09	Denniston Contact Clarifier Hatch Replacements	Construction		\$ 348,305	\$ 350,000	\$ (350,000)	100%	In CIP in future years
25-03	CSP Earthquake Expansion Joints	Construction		\$ 68,627	\$ 68,627	\$ (68,627)	95%	
25-02	Pilarcitos Wellfield Replacement Project	In design		\$ 274,721	\$ 350,000	\$ (350,000)	0%	in design/permitting
NN-00	Unscheduled CIP		\$ 100,000		\$ 100,000	\$ -	0%	

NEW FY2024/2025 CIP TOTAL	\$ 11,250,000	\$5,622,990	\$ 8,218,678	\$ 3,031,322
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COASTSIDE COUNTY WATER DISTRICT
CAPITAL IMPROVEMENT PROJECTS - STATUS REPORT
FISCAL YEAR TO DATE 2024/2025 - April 30, 2025

5/9/2025

4/30/2025

* Approved June 2024

Status	Approved* CIP Budget FY24/25	Actual To Date FY24/25	Projected FY24/25	Variance vs. Budget	% Completed	Project Status/ Comments
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FY2023/2024 CIP Carryover Projects

20-14	Nunes Water Treatment Plant Improvement Project	complete		\$ 3,671	\$ 3,671	\$ (3,671)	100%	
22-07	Alameda Ave Crossing at Medio Creek	complete		\$ 71,340	\$ 71,340	\$ (71,340)	100%	
24-01	Myrtle/2nd Ave Valve Replacement	complete		\$ 4,559	\$ 4,559	\$ (4,559)	100%	
23-03	CSP Fire Sprinklers	complete		\$ 26,751	\$ 26,751	\$ (26,751)	100%	
24-03	Nunes WTP Flocculator #8 Gearbox Replacement	complete		\$ 32,130	\$ 32,130	\$ (32,130)	100%	

FY2023/2024 CARRYOVER PROJECTS	\$	-	\$ 138,451	\$	138,451	\$	(138,451)
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Green = approved by the Board/in process

TOTAL - FY 2024/2025 CIP + PRIOR YEAR CARRYOVER	\$	11,250,000	\$5,761,441	\$	8,357,129	\$	2,892,871
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Legal Cost Tracking Report
12 Months At-A-Glance

Acct. No.5681
Patrick Miyaki - HansonBridgett, LLP
Legal

Month	Admin (General Legal Fees)	Water Supply Development	Recycled Water	Uninstalled Connection Transfer Program	Capital Improvement Projects	Labor & Employment	Cell Tower Leases	Public Records Requests	Litigation	Non CIP / Infrastructure (Project Review) <i>Reimbursable</i>	Total
May-24	6,817	89		178	11,676	401	846				20,006
Jun-24	4,420	1,691	490		3,821	6,497					16,919
Jul-24	14,688				14,213	1,388	1,495				31,783
Aug-24	6,663			267	10,550	2,359	134				19,972
Sep-24	4,904				25,059	2,448	935		223		33,567
Oct-24	2,848			589	21,488	12,683	134				37,741
Nov-24	5,365				9,041	24,680	757				39,842
Dec-24	15,547			267	3,649	8,811	89				28,363
Jan-25	5,029			767	4,628	4,228	579				15,229
Feb-25	12,041			769	3,999	7,115	1,256				25,179
Mar-25	7,347	977		1,049	233		698				10,303
Apr-25	5,580	419		571	1,116	2,604	186			884	11,359
TOTAL	91,247	3,175	490	4,456	109,471	73,210	7,105	0	223	884	290,259

Calcon T&M Projects Tracking
4/30/2025

Project No.	Name	Status	Proposal Date	Approved Date	Project Budget	Project Billings FY2024-2025
FY 2024-2025 Open Projects:						
Open Projects - Subtotal						\$0.00
Other: Monthly Maintenance						
Tanks						
Crystal Springs Maintenance						
Nunes Maintenance						\$ 56,541.57
Denniston Maintenance						\$ 6,420.00
Distribution System						\$ 38,734.03
Wells						
Cellular Telemetry						\$ 2,625.04
Subtotal Maintenance						\$ 104,320.64
FINAL TOTAL FY 2024/2025						\$104,320.64

EKI Environment & Water
Engineering Services Billed FY 2022-2023 to FY 2024-2025
Billed through 4/30/2025

	Contract Date	Not to Exceed Budget	Status	FY2022-2023	FY 2023-2024	FY 2024-2025
CIP Project Management						
Fiscal Year 2021-2022 - Non-Complex Main line Extension Services	10.15.2021	\$ 25,000.00	Complete	\$ 10,438.74	\$ 4,201.34	
Fiscal Year 2023-2024 - Non-Complex Main line Extension Services			Open		\$ 11,801.40	\$ 9,439.82
Fiscal Year 2024-2025-Capital Improvement Management	1.9.2024	\$ 100,000.00	Complete		\$ 62,469.90	\$ 37,520.86
Fiscal Year 2024-2025-Capital Improvement Management		\$ 60,000.00	Open			\$ 61,203.99
Fiscal Year 2022-2023 - Capital Improvement Management	4.20.2022	\$ 117,000.00	Complete	\$ 71,198.60	\$ 34,038.14	
Fiscal Year 2022-2023 - Emergency Engineering Services	2.10.2023	\$ 28,000.00	Complete	\$ 26,164.58		
Fiscal Year 2022-2023 - Emergency FEMA Grant Application		\$ 15,000.00	Complete	\$ 16,568.76		
Sub Total - CIP Project Management Services		\$ 345,000.00		\$ 124,370.68	\$ 112,510.78	\$ 108,164.67

Highway 92 Potable Water Pipeline Phase 1 (2023)	14-01	6.13.2023	\$ 135,400.00	Open	\$ 22,894.82	\$ 70,887.84	\$ 17,121.26
Highway 92 Environmental Permitting - Emergency Restoration	23-10	3.15.2023	\$ 73,800.00	Open	\$ 321.36	\$ 47,121.55	\$ 19,833.49
Highway 92 - Environmental Permitting Strategies	23-10	5.24.2023	\$ 29,700.00	Open		\$ 28,207.05	
Highway 92 Potable Water Pipeline Emergency Geotechnical	23-10	3.3.2023	\$ 63,400.00	Open	\$ 52,946.71		
Highway 92 Potable Water Pipeline Emergency Restoration-Design	23-10	3.15.2023	\$ 247,600.00	Open	\$ 55,017.03	\$ 125,635.28	\$ 29,591.69
Highway 92 Potable Water Pipeline Future Phases Geotechnical	14-01	3.3.2023	\$ 54,200.00	Open	\$ 26,884.03	\$ 23,313.72	
Highway 92 Engineering Services During Construction	14-01	1.8.2025	\$ 166,700.00	Open			\$ 2,292.96
Miramontes Point Road Water Main Replacement	22-01	7.14.2021	\$ 177,300.00	Open	\$ 46,900.62		
Medio Creek and Magellan Pipeline/Miramar Deadends Design	22-07	3.15.2023	\$ 138,900.00	Open	\$ 39,015.39	\$ 50,313.73	\$ 7,782.58
EG Tank #1 - Pre-design for New Pump Station	19-01	6.13.2023	\$ 25,000.00	Open	\$ 1,046.76	\$ 23,917.66	
Miramar Deadends Project - Biological Resources Assessment	22-07	5.24.2023	\$ 18,200.00	Open		\$ 17,581.46	\$ 19,697.53
Alcatraz Ave, Santa Rosa Ave, and Ocean Colony Pipeline Projects	21-01	1.9.2024	\$ 66,200.00	Open		\$ 41,027.74	\$ 11,268.66
Carter Hill Tank Replacement Project Support	21-07	9.1.2024	\$ 25,000.00	Open			\$ 20,910.94
Pilarcitos Wellfield Replacement Project	25-02	10.9.2024	\$ 378,300.00	Open			\$ 236,584.91
SFPUC Pilarcitos Dam and Reservoir Improvement Project	5382	10.9.2024	\$ 18,000.00	Open			\$ 6,913.66
Pilarcitos Creek Road Bank Stabilization Project	23-13	10.9.2024	\$ 44,800.00	Open			\$ 38,198.94
San Vicente Pipeline Project - Phase A	14-25	1.7.2025	\$ 82,200.00	Open			\$ 13,655.72
Highway 92 - 2017 Easements Land Description Packages	14-01	8.18.2023	\$ 14,000.00	Complete		\$ 14,000.00	
Medio Crossing-Alternatives Evaluation for Pipeline Replacement	22-07	4.25.2022	\$ 20,400.00	Complete	\$ 13,419.12		
Poplar Street Water Main Replacement Project	23-02	10.3.2022	\$ 29,200.00	Complete	\$ 22,944.36	\$ 6,199.05	
Grandview Crossing at Hwy 1	20-08	2.9.2021	\$ 156,500.00	Complete	\$ 32,891.30		
Grandview Crossing at Hwy 1 - Construction Management Services	20-08	9.16.2022	\$ 132,800.00	Complete	\$ 106,755.71		
Pilarcitos Creek Crossing Water Main Replacement Design	13-02	7.14.2020	\$ 99,900.00	Complete	\$ 28,025.40		
Pilarcitos Creek Crossing Water Main Replacement Field Surveys/Land Descriptions	13-02	9.13.2022	\$ 28,600.00	Complete	\$ 4,681.04		
Highway 92 Potable Water Pipeline Replacement Project Design	14-01	7.2.2021	\$ 24,800.00	Complete	\$ 6,631.56		

Total - All Services

\$ 584,745.89 \$ 560,715.86 \$ 532,017.01